Decreasing Downtime: Developing a Hospital-Integrated CRRT Program

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- The purpose of this process improvement project was to:
 - 1. Decrease the time between Continual Renal Replacement (CRRT) order entry and therapy initiation
 - 2. Decrease the downtime between CRRT filter changes to maximize time on CRRT for adult patients



Background

- CRRT is a therapy managed by Critical Care RN's
 - 5 hospitals
 - 7 adult ICUs
 - ~300 CRRT RNs
- Previously, initial set-up, filter changes, supplies, and equipment had been provided by a contracted service.
 - Legacy RNs took over CRRT after machine set-up
 - RNs were competent in all facets of CRRT care except circuit set-up
- Waiting on contracted personnel resulted in delays in treatment and reduced CRRT dosing, a critical intervention for unstable patients.



Background

- A delay was defined as a:
 - Delay in initiation = >4hrs from time order placed to therapy start
 - Delay in circuit change during therapy = >2hrs between circuits
- It was NOT considered a delay if the delay occurred because:
 - The patient was off unit (procedure/OR)
 - Dialysis line not ready
 - The patient was being actively resuscitated



Methods

- The project was broken down into 2 categories:
 - Administrative
 - Committee
- Work occurred over a period of 1.5 years
- Used PDCA to continually evaluate progress



Methods - Administrative

- Developed proposal
 - Cost analysis
 - Estimated # of CRRT machines for each site
- Approval from senior leadership
- Contract updates
 - Supply/equipment
 - Dialysis service



Methods - Committee

- Formed system-wide CRRT committee
 - Representatives from all sites led by clinical leader
- Standardized new user and refresher classes
 - RNs demonstrate competency every 6 months
- Developed practice guideline and updated CRRT order set
- Added CRRT Medical Director



Methods – Go Live

- Organized training and education for set up
 - Identified unit-level "super users"
 - In-person classes
- Provided 24/7 support during go-live
- CRRT committee reviewed all CRRT patient cases to identify knowledge gaps and make changes as needed



Results

- Education and training for critical care RNs
 - 28 set up classes
 - ~300 RNs trained

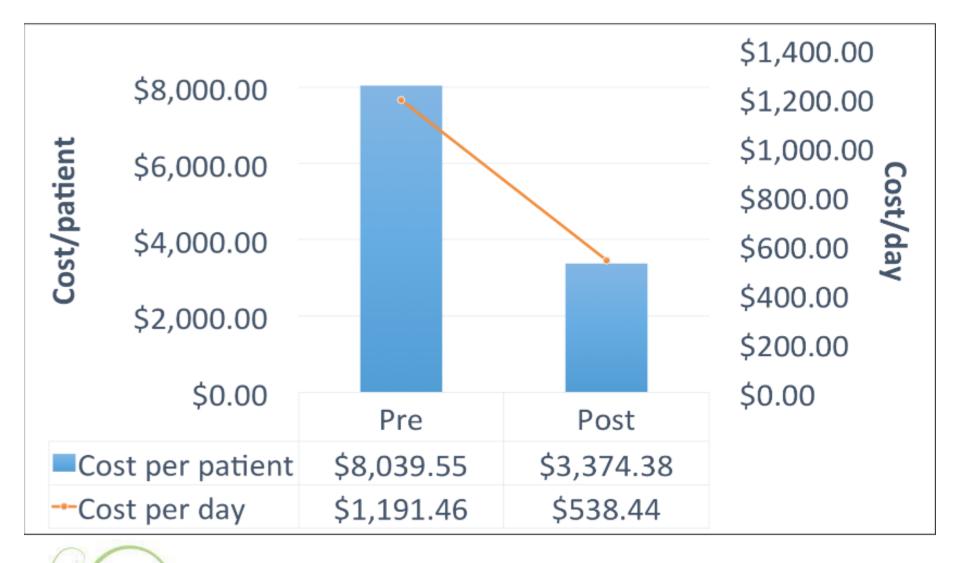
- Comparing the 12 months prior to implementation to the subsequent 12 months, the number of delays for:
 - CRRT initiation decreased by >400%
 - Circuit changes decreased by >1,000%



Comparison of Pre- and Post-Implementation

	12 months Pre-Implementation	12 months Post-Implementation
Patient encounters (n)	88	121
Days of CRRT per patient (mean±SD)	5.8 ±5.3	5.8 ±7.1
Days of CRRT provided (n)	593.8	758.3
Time from order entry to CRRT start (mean±SD)	4.1 ±2.8	3.5 ±2.2
Preventable delays: Initiation (>4hrs) (n)	16	4
Preventable delays: Set changes (>2hrs) (n)	82	8
Disposable sets per patient (mean±SD)	3.7 ±3.6	3.5 ±4.0

Cost Comparison: Pre- and Post- Implementation



*5-year estimated cost savings of >\$1.5 million

Conclusion

- Implementing a hospital-integrated CRRT program decreases delays in patient therapy and improves adherence to ordered dosing while providing substantial cost savings.
- RNs were able to successfully and safely implement the new practice change with ongoing education and support
 - RNs report higher understanding of CRRT



Our legacy is yours.



Thank you for your attention!

What questions do you have?

