

L. Michele Noles, MD

Assistant Professor

Oregon Health & Sciences University

Cynthia Perez MS, RN,CNS, CCRN

Nurse Manager

Cardiac & Surgical Intensive Care Unit

<mark>J</mark>esika S Gavilanes MA

Statewide Simulation Operations Manager School of Nursing & OHSU Simulation Ops



SCITT Goal

Our goal is to train *high performing teams* to efficiently and expertly manage complex and dynamic crisis situations



WHY?

- Baseline Code Team Performance
- Background
- Evolving Culture of Safety in Medicine
- "To Err is Human", 1999
- Joint Commission, 2005
 - Ineffective communication is a root cause for nearly 66% of all sentinel events reported
 - In one perinatal setting 72% of errors leading to serious patient morbidity or mortality were attributed to errors in communication
- American Heart Association, 2010

We know that

- ...we are more prone to error in a crisis.
- ...our communication skills deteriorate during a crisis.
- ...our resuscitation skills deteriorate over time.
- ...we often fail to adhere to established resuscitation guidelines
- ...we make errors in rhythm analysis
- ...delay appropriate defibrillation
- ...often deliver suboptimal CPR
-and often we are not aware of it

It all started in the Aviation Industry.....

Eastern Airlines Flight 401

Why Simulation?

- Errors unrecognized
- Team Training: Interdisciplinary/ Interprofessional opportunity
- Mimic intensity of Critical Event: real time, hands on



• Practice cognitive, technical and behavioral skills, all at once... like in real life.



Simulated Code Interdisciplinary Team Training (SCITT)

In-Situ Simulated or mock codes

- Surprise!
- Pagers: "MOCK CODE"
- 45 minutes SCITT session
- SimMan Classic Patient Simulator
 - Capabilities
- Various patient locations
- Mandatory



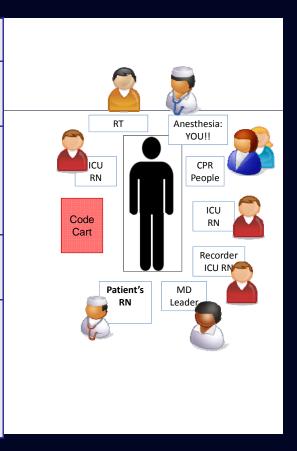
SCITT Team

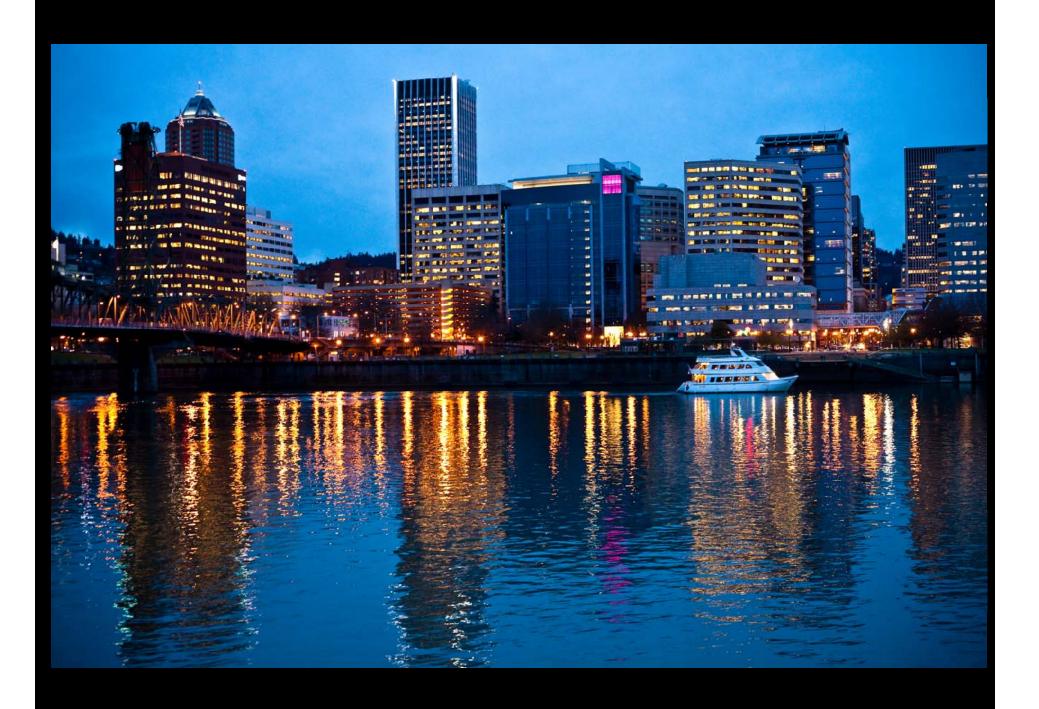
- Crisis Resource Management (CRM) Debriefer
- ACLS Debriefer
- Simulation operation specialist
- 2 actors for RN first responders



OHSU Code Blue Team

INDIVIDUAL	ROLE	NUMBER			
MICU FELLOW MD	Code Leader	15			
ANESTHESIOLOGY MD	Secures Airway; Backup to team leader	22			
RESPIRATORY THERAPY	Airway	90			
ICU RN	Documentati on*	50			
ICU RN	Defibrillator				
ICU RN	Drugs				





SCITT Tools

CRM evaluation tool

- Clinical Teamwork Scale
- Team evaluation tool
- Likert scale
- Behavioral

Critical Action Checklist

- 3-5 critical actions by role
- Created by SCITT interprofessional committee



Crisis Resource Management (CRM)

Role Responsibility

- Role clarity
- Performance as leader / helper

Communication Strategies

- Directed communication
- Closed-loop communication
- Transparent thinking
- Orient self/ other members

Situational Awareness

- Resource allocation
- Target fixation

Decision Making

Prioritization



Tools to collect the data-CTS

CTS - Clinical Teamwork Scale™ (Global) Please note: Not relevant- The task was not applicable to the scenario. Perfect Relevant 1. How would you rate teamwork 10 during this delivery/emergency? Communication Not Perfect Overall Communication Rating: 2 3 4 5 6 10 1. Orient new members (SBAR) 10 2. Transparent thinking 10 10 3. Directed communication 4. Closed loop communication Situational Awareness Relevant **Overall Situational Awareness** 2 4 5 6 3 10 Rating: 10 1. Resource allocation 2. Target fixation ☐ Yes **Decision Making** Unacceptable Poor Perfect Relevant **Overall Decision Making Rating:** 2 4 5 10 1. Prioritize 10 Role Responsibility Perfect Overall Role Responsibility 2 4 5 6 10 0 (Leader/Helper) Rating: 1. Role clarity 10 2. Perform as a leader/helper Perfect 1. Patient friendly 1 2 3 4 5 6 7 8 9 Additional Notes (Anything regarding individual performance, assertion of position, etc?): Print Name Reviewer

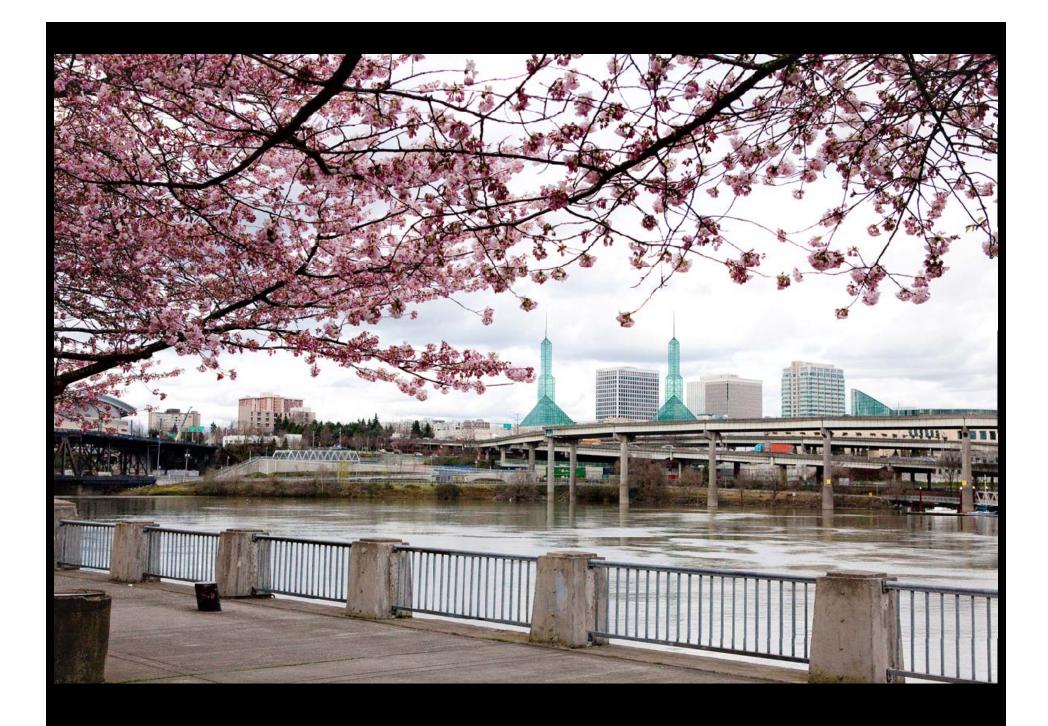
The CTS- Clinical Teamwork Scale™ was developed by the STORC OB Safety Initiative Team (www.storc.org) through support of the Agency for Healthcare Research and Quality (1 U18 HS015800-02). Guise J-M, Deering S, Kanki B, Osterweil P, Li H, Mori T, Lowe N. STORC OB Safety Initiative: Development and Validation of the Clinical Teamwork Scale to Evaluate Teamwork. Simulation in Healthcare, 3 (4): 217-223, 2008

TEAMWORK COMPONENT	DESCRIPTIVE ANCHOR					
Overall						
How would you rate teamwork during	What is your gut feeling about the overall quality of					
this delivery/emergency?	teamwork in this situation/scenario?					
Communication						
Orient new members (SBAR)	As each new team member joined the scenario, they were oriented to the patient situation through systematic communication, for example using the SBAR format (full or condensed as appropriate): S (Situation): What is going on with the patien B (Background): Pertinent medical background data A (Assessment): Current problem we are dealing with R (Response): What I/we need you to do					
2. Transparent thinking	The team members use "think aloud" communication so that all team members share the same mental model of the situation.					
3. Directed communication	Team members assign requests (including orders) either verbally or visually to a specific person.					
4. Closed loop communication	Team members acknowledge request and report back to the person issuing an order or requesting a specific action when the task is complete.					
Situational Awareness						
Situational Awareness	Team members vigilantly survey surroundings to be aware of all human and technological resource available and how to access them quickly.					
2. Resource allocation	The team efficiently management human and material (equipment) resources. Example: As new team members appear a specific role or function is assigned.					
3. Target fixation	Team members do not exhibit tunnel vision that prevents progress from being made in the management of the entire clinical situation.					
Decision Making	-					
1. Prioritize	Clear, proper identification and ranking of items, actions, and/or issues pertinent to the management of the clinical situation					
Role Responsibility (Leader/Helper)						
Role clarity	Leaders and helpers were identified among the team members (roles can change)					
2. Perform as leader/helper	Effectiveness of performance of team members as leaders and/or helpers (roles can change)					
Other	, , , , , , , , , , , , , , , , , , , ,					
Patient friendly teamwork	Communication and care were mindful of the patient					

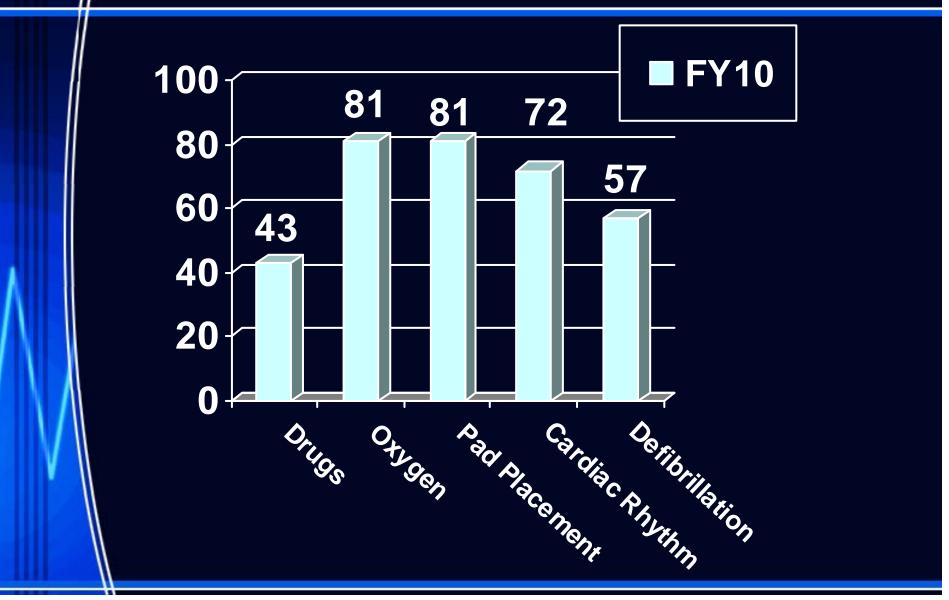
The CTS- Clinical Teamwork Scale™ was developed by the STORC OB Safety Initiative Team (www.storc.org) through support of the Agency for Healthcare Research and Quality (1 U18 H3015800-02). Guise J-M, Deering S, Kanki B, Osterweil P, Li H, Mori T, Lowe N. STORC OB Safety Initiative: Development and Validation of the Clinical Teamwork Scale to Evaluate Teamwork. Simulation in Healthcare, 3 (4): 217-223, 2008

Tools to collect the data-CAC

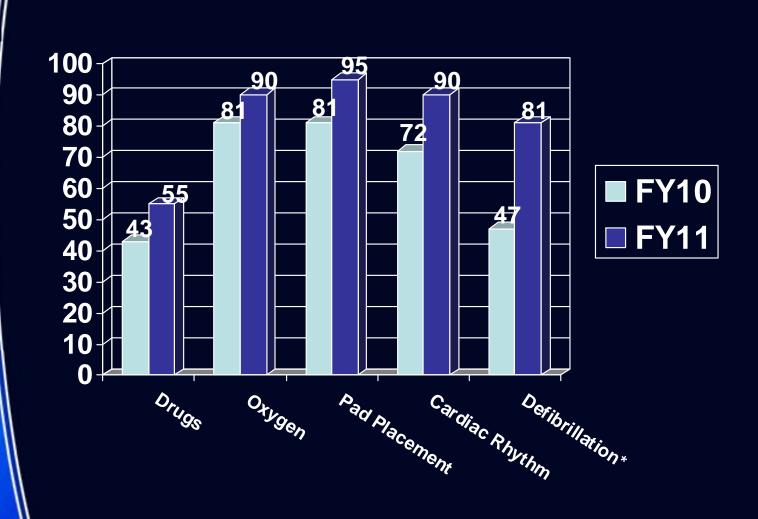
	Mock Code Critical Action Check List Simulated Code Interdisciplinary Team Training (SCITT) Date Time Code Called Evaluator Upon Arrival of the first Code Team Member: Time to Monitor Time to Rhythm Recognition Time to Defibrillation	
	Team Members: Arrival Time	
١	Physician Team Leader Yes No N/A 1) Clearly identifies self as team leader 2) Ensures correct performance of chest compressions 3) Correctly identifies cardiac rhythm 4) Recognizes need for prompt defibrillation 5) Orders correct medication and dosage according to ACLS Anesthesiologist	
Λ	6)	
	Respiratory Therapist 9)	
V	ICU Nurses (Drugs, Defibrillation, Documentation) 13)	



Critical Action Checklist, Results, % Done Correctly-Fiscal Year (FY)10



Critical Action Checklist % Done Correctly-Fiscal Year (FY) 10-11



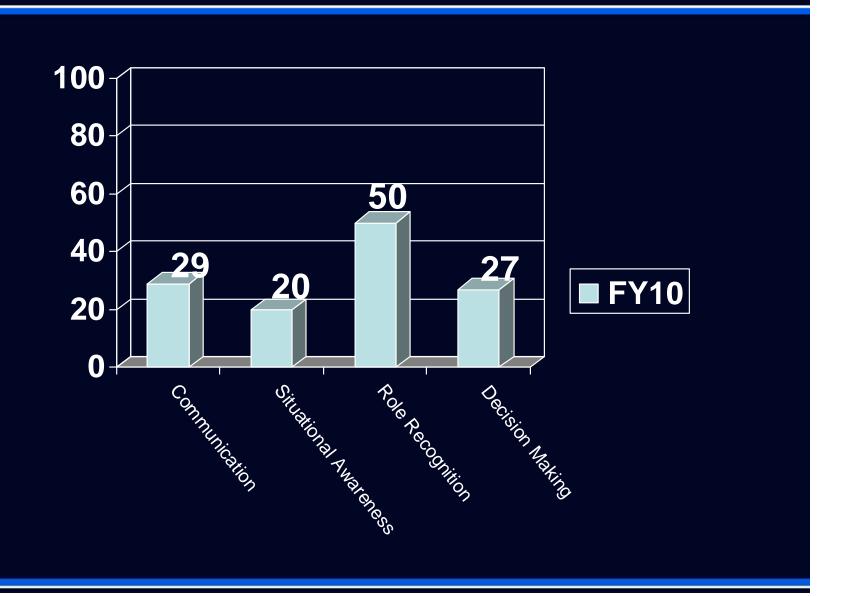
CAC Statistical Significance

Team Leader:

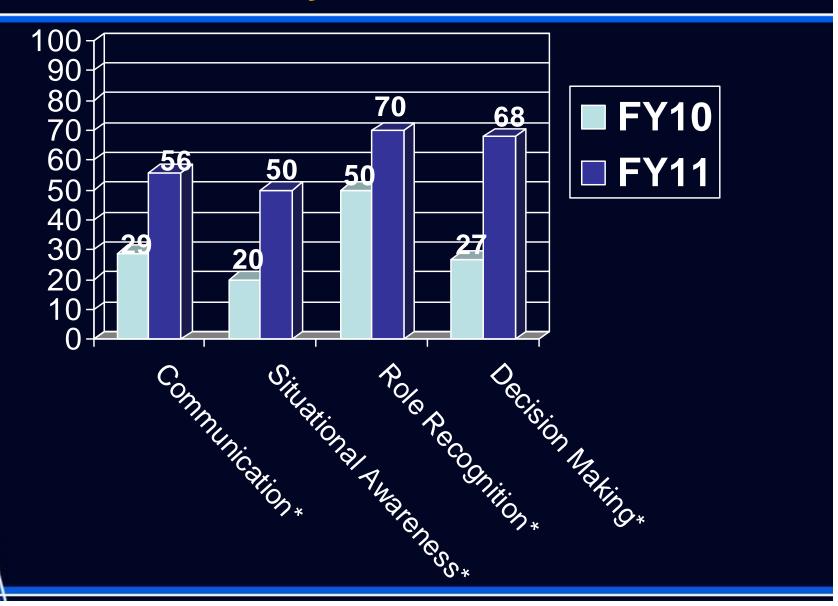
Recognizes need for prompt defibrillation FY '10 = 47% FY '11 = 81% Pr=0.016



Clinical Teamwork Scale, Results % Good or Very Good



Clinical Teamwork Scale, Results % Good or Very Good



Scale:

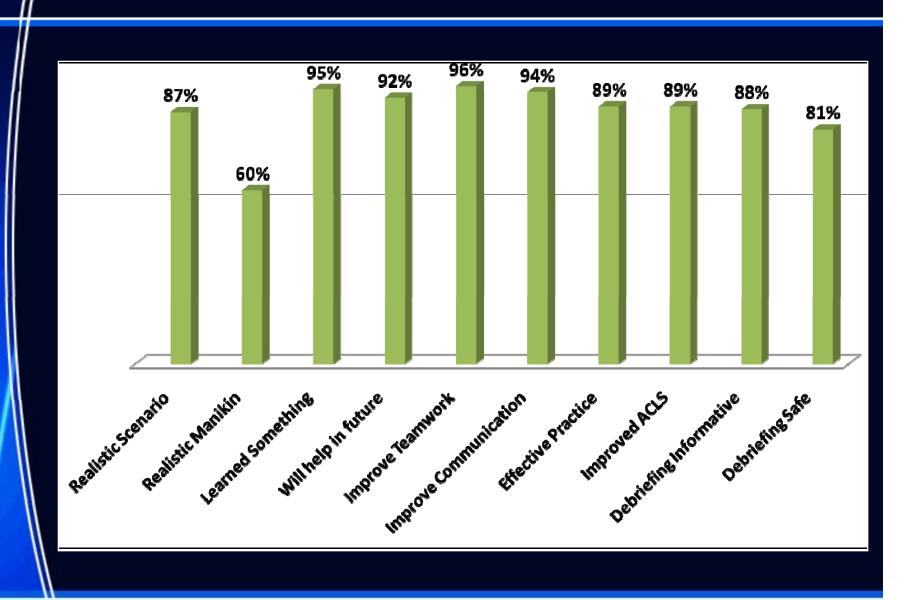
CTS Statistical Significance

Clinical Teamwork Scale (CTS)	FY10 (baseline)	FY11	Significant?		
Overall Teamwork	5.36	6.17	0.08		
Overall Communication	<u>4.69</u>	<u>5.8</u>	0.03		
Orient new members	<u>3.35</u>	<u>5.23</u>	0.002		
Transparent Thinking	<u>3.36</u>	<u>5.94</u>	<u>.0001</u>		
Directed Communication	4	5.11	.0624		
Closed Loop Communication	4.93	5.74	0.1711		
Overall Situational Awareness	<u>4.43</u>	<u>5.69</u>	<u>0.0377</u>		
Resource Allocation	<u>4.43</u>	<u>5.86</u>	<u>0.0481</u>		
Overall Decision Making	5.79	5.91	0.4252		
Prioritize	4.85	5.74	0.1356		
Overall Role Responsibility	6	6.61	0.2304		
Role clarity	<u>5</u>	<u>6.57</u>	<u>0.0223</u>		
Perform as a leader/helper	5.69	6.13	0.3134		

Scale:

0	1	2	3	4	5	6	7	8	9	10
Unacceptable	Poor		Average			Good			Perfect	

SCITT Evaluation Summary





Next Steps – FY '13

- Projected: 36-40 code sessions
- Expand to include pediatrics
- Increase complexity of SCITTs
- Based on data from the first 2 years, focus on "Identified Team Leader" and "Correct Medication Administration"
- Review and revise data collection tools to include information that affects outcomes (e.g. Time to defibrillation)

References

- Seethala, et al Approaches to improving cardiac arrest resuscitation performance. Current Opinion in Critical Care, 16:196-202 2010
- JCAHO Root Causes and Percentages for Sentinel Events January 1995-December 2005
- Abella, BS. Quality of Cardiopulmonary Resuscitation During In-Hospital Cardiac Arrest. JAMA, 2005
- Marsch, SC et al.. Performance of first responders in simulated cardiac arrests. Critical Care Medicine, 33(5) 2005
- Marsch SC, et al. Human factors affect the quality of cardiopulmonary resuscitation in simulated cardiac arrests. Resuscitation 2004; 60: 51-56
- Farah, R et al. Cardiopulmonary resuscitation surprise drills for assessing, improving and maintaining cardiopulmonary resuscitation skills of hospital personnel. European Journal of Emergency Medicine, v14 2007
- Field, M. et sl. 2010 American Heart Association Guidelines for Cardiopulumonary Resuscitation and Emergency Cardiovascular Care. Circulation, 2010; 122: S640-S656

Questions?

